

SET Opportunity Day

1Q25 Results

9 May 2025





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HomePro at a glance We make a better living

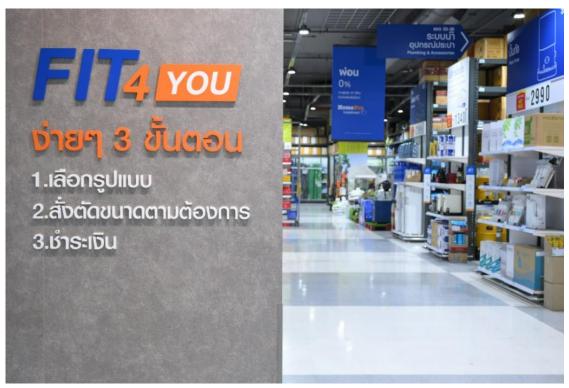














Corporate Group Structure



Malaysia

and distribution

lease out the

space to HomePro

Vietnam

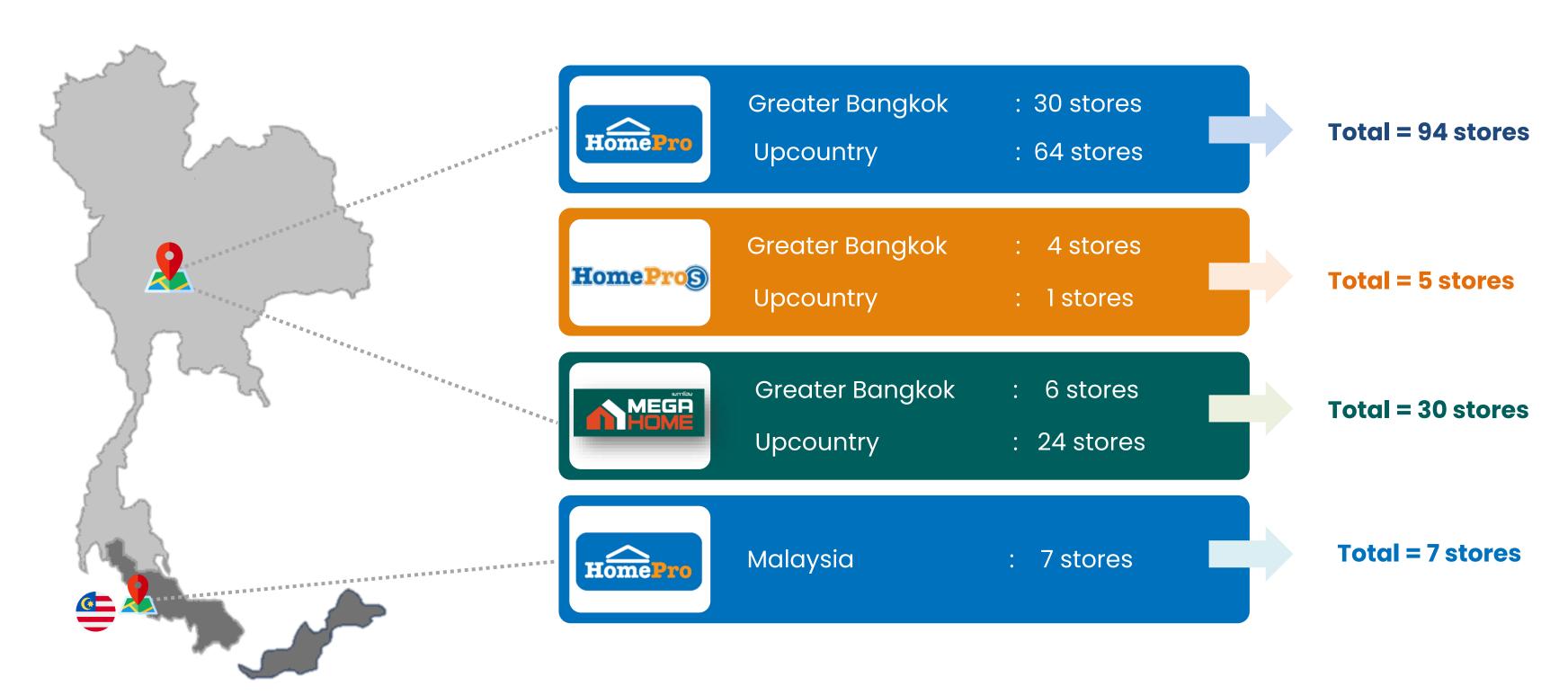
*in the process of dissolution



in construction

material industry

Store Footprint



As of 31 March 2025





Agenda

- 1Q25 Financial Results
- Business Outlook
- Sustainability Development



1Q25 Key Financials in



Total Revenue

-0.7% YoY

GPM

-6 bps **↓**

EBITDA

+0.9% YoY

Net Profit

-0.3% YoY **↓**

Retail Sales

-0.7% YoY

SSSG

-3.3% YoY

ROE

24.7%

Market Cap*

THB 113.10 bn

*Closing price as of March 31, 2025



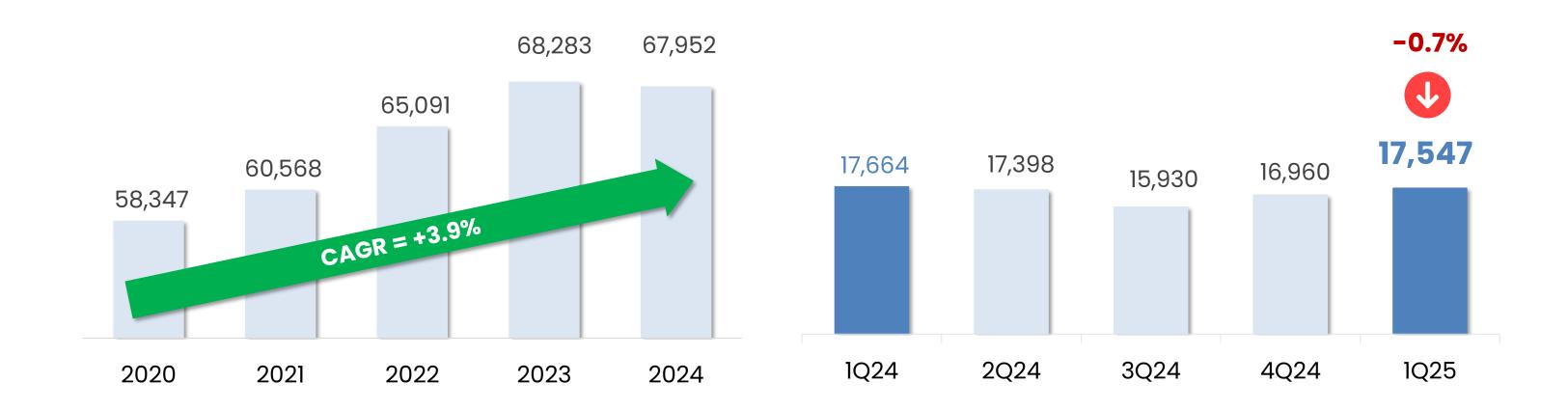
1Q25 Income Statement Summary



Unit: million Baht	1Q25	% of sales	1Q24	% of sales	Var	% change
Revenue from contracts with customers	17,547.44	100.00	17,663.83	100.00%	-116.40	-0.66%
Rental Income	471.29	2.69%	450.83	2.55%	20.46	4.54%
Other Income	635.73	3.62%	672.91	3.81%	-37.18	-5.53%
Total Revenues	18,654.46	106.31%	18,787.58	106.36%	-133.11	-0.71%
Cost of sales and service	12,952.75	73.82%	13,028.51	73.76%	-75.76	-0.58%
Gross profit	4,594.69	26.18%	4,635.33	26.24%	-40.64	-0.88%
Cost of Rental	207.83	1.18%	196.36	1.11%	11.47	5.84%
Selling and Administrative Expenses	3,192.43	18.19%	3,273.32	18.53%	-80.90	-2.47%
EBIT	2,301.46	13.12%	2,289.39	12.96%	12.07	0.53%
Share of profit (loss) from investment in associates	0.00	0.00%	0.05	0.00%	-0.05	-104.26%
Financial Income	5.65	0.03%	7.96	0.05%	-2.32	-29.10%
Financial Cost	177.05	1.01%	157.85	0.89%	19.19	12.16%
Tax	422.68	2.41%	426.71	2.42%	-4.03	-0.94%
Net Profit	1,707.38	9.73%	1,712.84	9.70%	-5.46	-0.32%
Depreciation	880.51	5.02%	864.44	4.89%	16.07	1.86%
EBITDA	3,181.97	18.13%	3,153.83	17.85%	28.14	0.89%

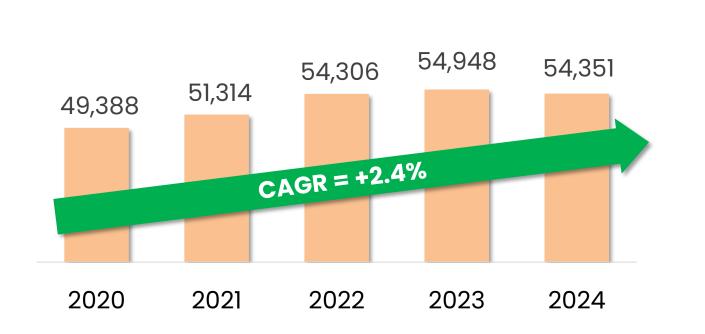
Sustainable Sales Growth

Consolidated Financial Statements



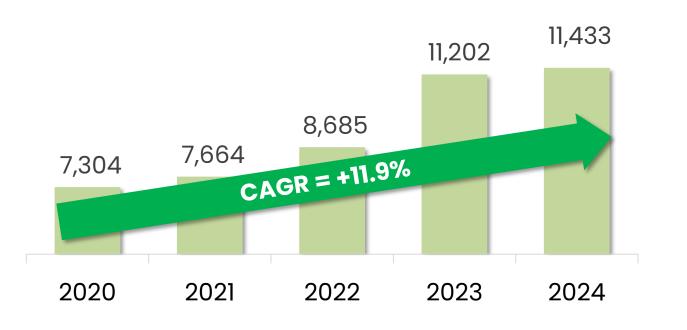
Sales Growth by Business Unit

HomePro





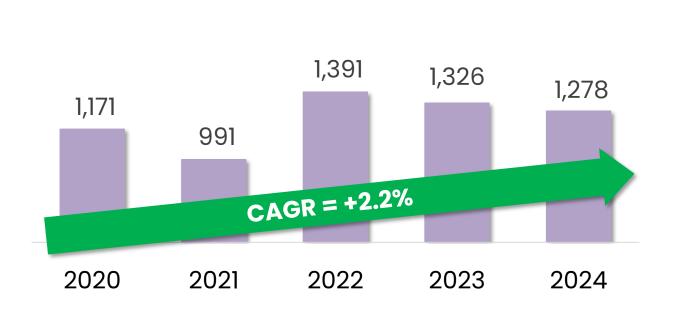
Mega Home

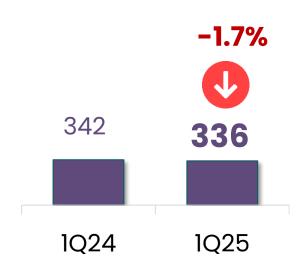




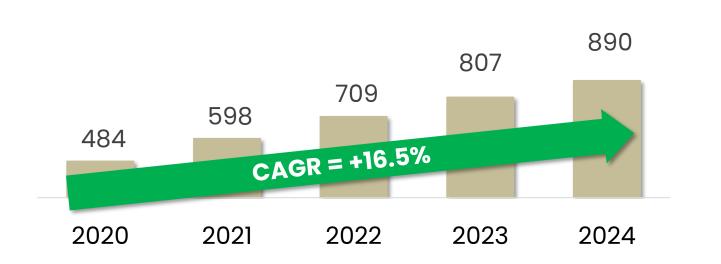
Sales Growth by Business Unit

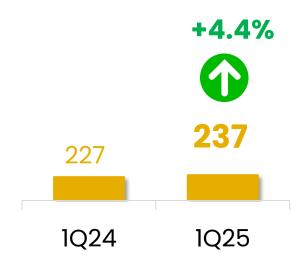
Malaysia + Vietnam





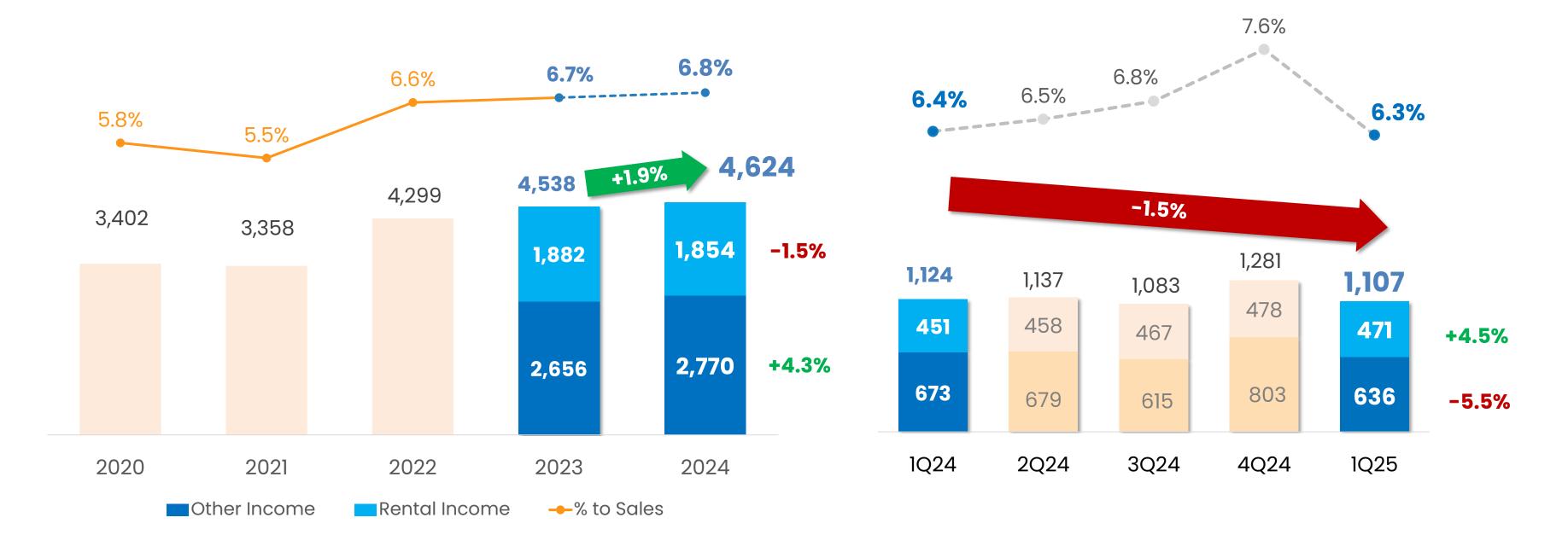
Home Services





Other Income

Unit: million Baht

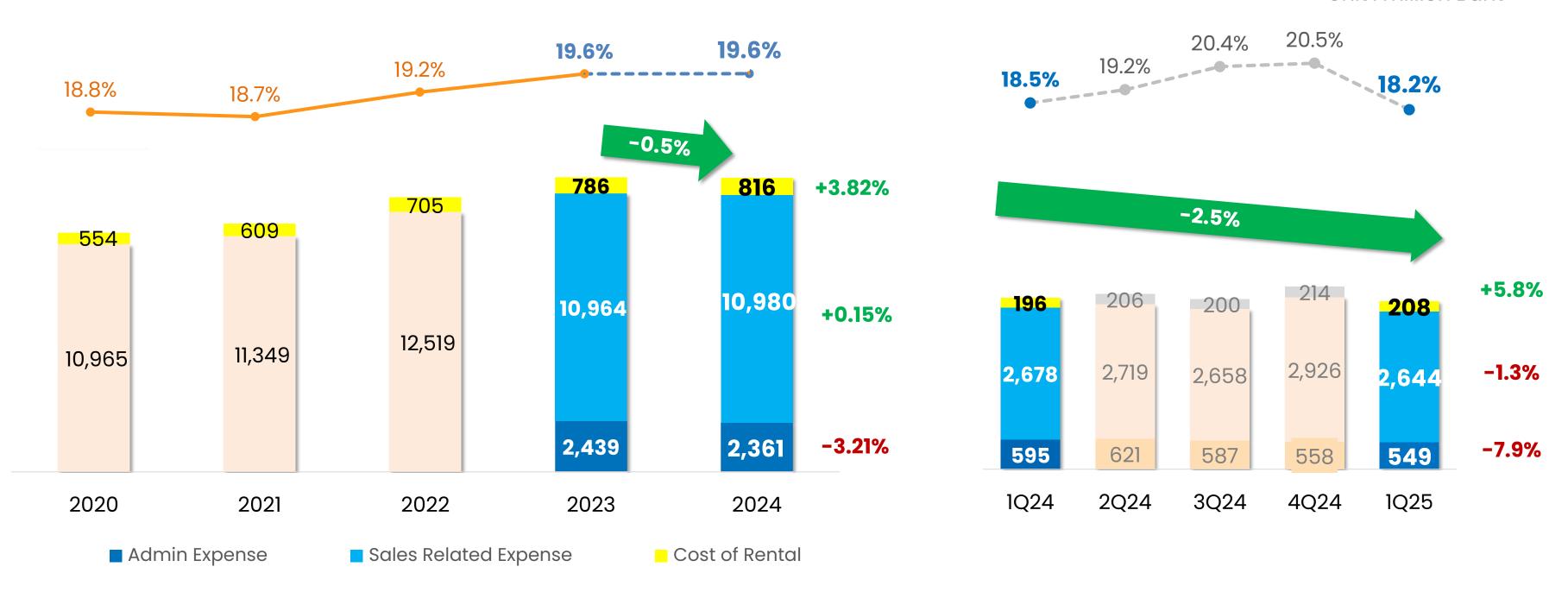


- In 1Q25, rental and service income increased by 4.54% from the previous year. The increase is primarily driven by higher rental income from leased spaces of HomePro stores and Market village shopping malls, especially malls located in tourist destinations, compared to the same period last year.
- In 1Q25, other income decreased by 5.53%, resulting from lower revenue generated from co-promotional activities with vendors across both stores and online channels, due to softer sales compared to the same period last year.



SG&A Expenses



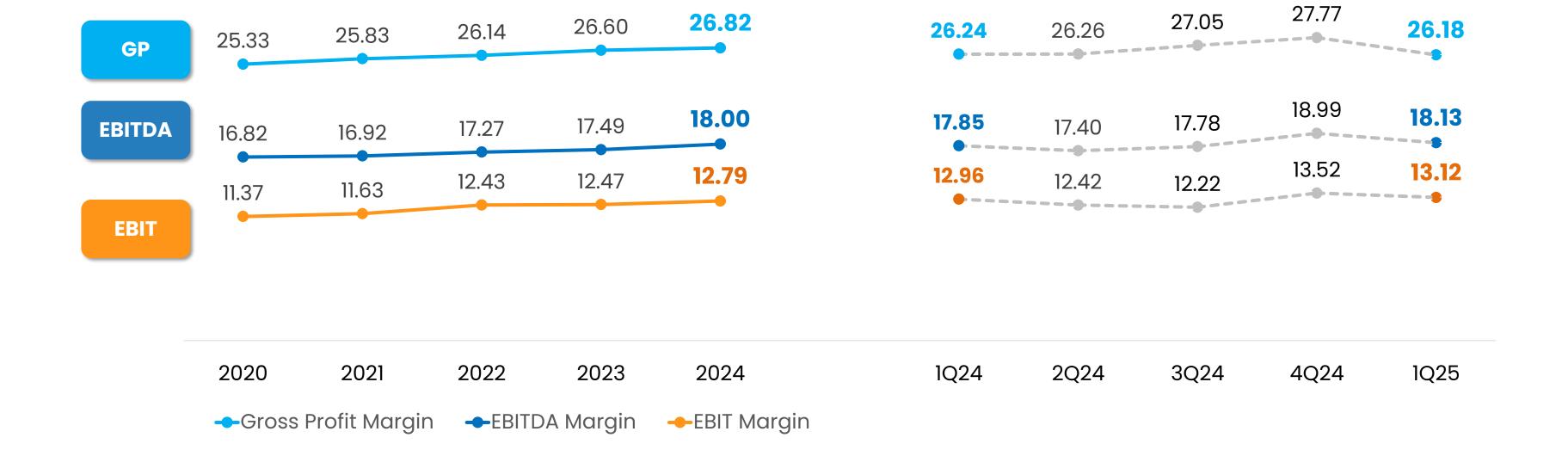


- In 1Q25, SG&A as a percentage of sales decreased from 18.53% in the previous year to 18.19%. The decrease in expenses was primarily driven by lower pre-operating expenses, marketing expenses, utilities, and repair and maintenance costs. Meanwhile, the increase in expenses was mainly attributable to higher credit card fees, depreciation, and employee-related expenses.
- Cost of rental and related services increased due to higher utilities cost associated with the expansion of leasable space from the new HomePro stores since 2024.



Profitability Ratio

Unit: % to Sales

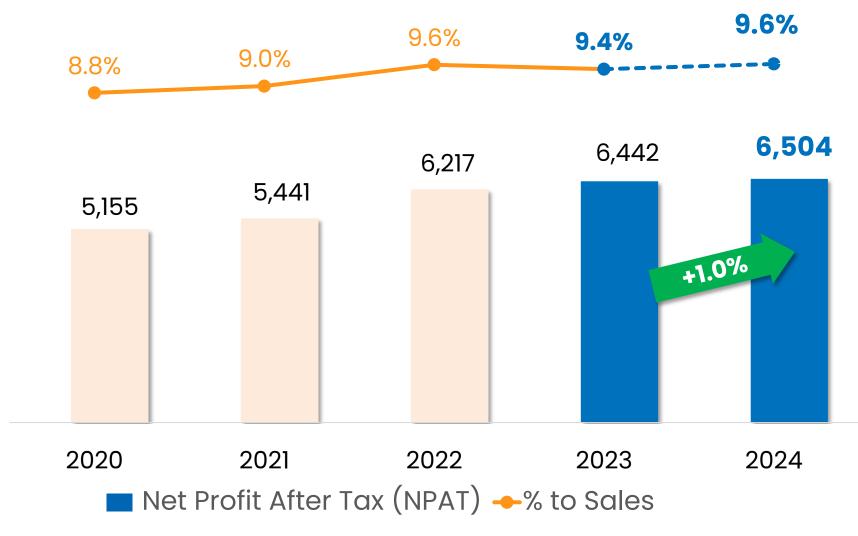


[•] In 1Q25, The gross profit margin as percentage of sales decreased from 26.24% in the previous year to 26.18%. This resulted from the decreased sales proportion of high-profit margin product categories, particularly the Private Brand product group, during the first quarter.

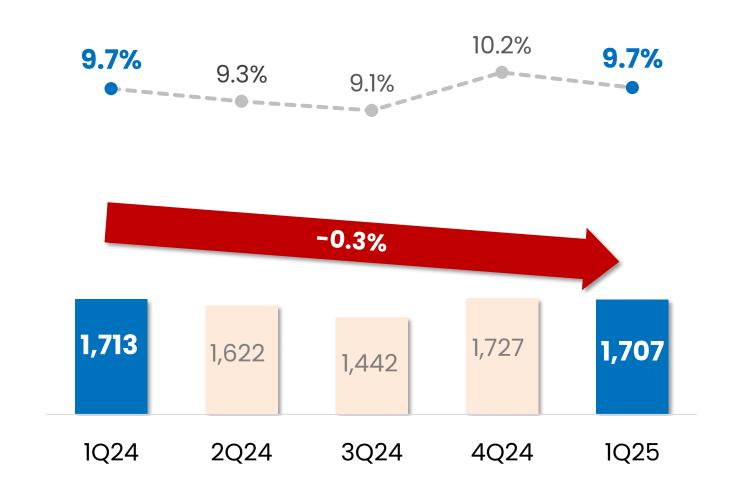


Net Profit & EPS

Unit: million Baht



FY	2020	2021	2022	2023	2024
EPS	0.39	0.41	0.47	0.49	0.49



1Q24	2Q24	3Q24	4Q24	1Q25
0.13	0.12	0.11	0.13	0.13

- NPAT in 1Q25 decreased by 0.32% YoY.
- Earnings per share (EPS) were 0.13 Baht in 1Q25.



Balance Sheet at a Glance

Unit : million Baht	31 Mar 2025	31 Dec 2024	Var	% change
Cash & Deposit	5,197.15	5,553.72	-356.57	-6.42%
Inventory	15,192.78	14,899.73	293.05	1.97%
Land Building & Equipment	46,328.11	46,071.86	256.25	0.56%
Other Assets	2,855.85	3,139.56	-283.71	-9.04%
Total Assets	69,573.88	69,664.87	-90.99	-0.13%
Financial Debt*	21,654.87	23,589.33	-1,934.47	-8.20%
Account Payable	15,627.76	15,458.72	169.04	1.09%
Other Liabilities	3,780.91	3,814.38	-33.47	-0.88%
Total Liabilities	41,063.54	42,862.43	-1,798.90	-4.20%
Paid-Up Capital	13,151.20	13,151.20	N/A	N/A
Share Premium	646.32	646.32	N/A	N/A
Retain Earnings	14,712.82	13,004.91	1,707.91	13.13%
Total Equities	28,510.34	26,802.44	1,707.91	6.37%

^{*} Included impact of TFRS16 on lease liabilities of 7,015.26 million Baht



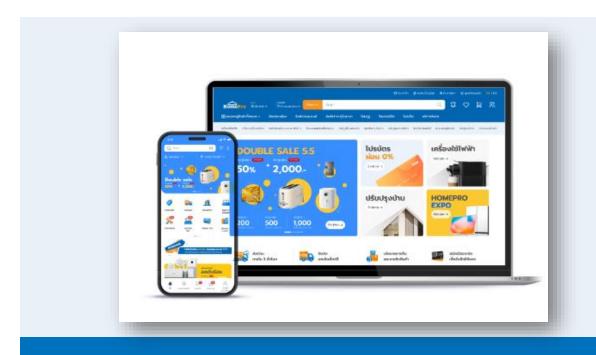


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2025 Key Business Focus

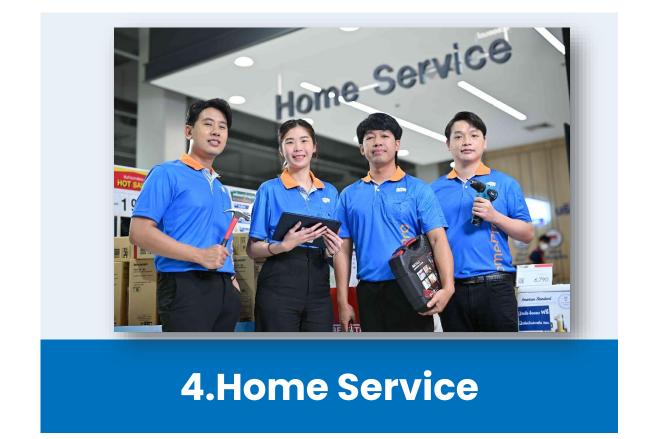


1.0mni Channel



2. Demand Generation







5.Increase Efficiency



Margin Expansion Through Private Label

Unit: % to Sales





















































































2025 Store Expansion Plan







■ New Stores in 2025

1Q 2025			
2Q 2025	1		
2H 2025	6	5	

Our Stores At Ended 2025

Total (stores) 101 5 35	7
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2025-2050 SD Roadmap

91AV8	1. ECO Product Sales mix	As of 1Q	25 Target (%)	Target Year
.00		51.0%	50%	2025
Д	2. Responsible Plastic Consumption			
		76.4%	100%	2025
& B	3. Technician Teams		22	
		2	1,800	2025
0	4. Employee Engagement			
		87.0%	88.0%	2025
	5. Customer Experience		22	0005
		92.8	85.0%	2025
-\\.	6. Renewable Energy			
-\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	34.7%		100.0%	2030
	7. Zero waste			
725		84.0%	100.0%	2030
CO	8. GHG Reduction per store			
CO ₂		41.0%	50.0%	2030
	9. Circular Product			
	0.9%		20.0%	2030
ZERO	10. Net Zero			
CO ₂ 2050	9.0%		100.0%	2050 Ho

Track Record of Endorsement in Key Sustainable Indices

International

S&P Global



Corporate Sustainability Assessment 2024 Score

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For terms of use, visit www.spglobal.com/yearbook.

Ranked in the Top5% of Dow Jones Sustainability Indices (DJSI)



Included in the FTSE4Good since 2016



Received AA rating from MSCI-ESG



Received Bloomberg
ESG Scores
sustainability
assessment at the
"Leading" level for the
third consecutive year



Received Sustainably Low Risk Rating in ESG Risk ranking



Ranked in the Equileap's Gender Equality

Domestic



AGM Investors' Choice



Selected to be included in SET ESG Ratings, AA level of The Stock Exchange of Thailand of the year 2024.



Excellence CG Score



Listed in ESG100 Index



Received the
Sustainability Disclosure
Award for 2024
from Thaipat institute



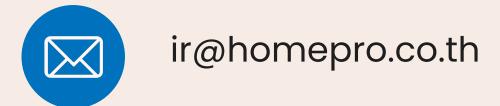
Anti-Corruption Certified

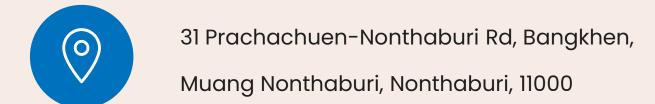


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